Basic data of the subject		
Academic unit:	Faculty of Management	
Subjec title:	Small and Medium Business and Business	
	Enviorment	
Level:	Bachelor	
Status of the subject:	Elective	
Year of study:	III	
Number of hours per week:	4	
ECTS:	5	
Time / location:		
Professor:	Lect.Arta Jashari-Goga	
Contact:	arta.jashari@ushaf.net	
Discription of the subject:	This course presents both theoretical and practical aspects of the economic impact of SMEs, with a focus on: Entrepreneurship Understanding, Establishment, Establishment and Development of SMEs, Enterprise and Economic Development, Importance of SMEs for the Economy, Business and Ownership, SMEs in relation to Profitability, Competitiveness, SME Generation Ideas, Business Plan, SME Management Specifications, Government Policies to SMEs, Enterprise in relation to Customer Satisfaction, SMEs and Social Issues, Enterprises and Image or Reputation, Basic Forms of Ownership on Business, Individual Enterprises, Partnerships, Joint-ventures etc. Knowledge of the Macro Environment, the Middle Environment and the Micro Environment. Analysis of external factors (PESTLE). Analysis and evaluation of political, economic, social (social), technological, legal and environmental (ecological) factors. Application of the SWOT method for recognition and evaluation of remote environment elements, industry environment and operating environment. The purpose of this course is that students:	
Prupose of the subject:	Understand the role and the importance of SMEs in the Economy. Learn about generating and selecting business ideas. Learn about the Challenges faced by an SMEs. Benefit in understanding key concepts and the definition small and medium enterprises.	

	an entreprent Learn about associated was business. To analyze to SMEs operate Learn how to business envare changing Learn about	neur in a small or no assessing the benevith starting and op the Business Environate. To act responsibly a vironment where jo	efits and costs perating a proment where the and productive in a bb requirements goals.
Expected learning outcome: Contributi	Basic ki enterprisKnowled country's	nowledge of smes, ge of the importate economy, ets about the wa	nall and medium nce of SME for the ry in which SMEs
(which should correspond to the student's learning outcomes)			
Activity	Hours	Days/week	Total
Lectures	2	15	30
Theoritical/laboratory exercises	1	15	15
Practical work	1	15	15
Contacts with the	1	8	8
professor/consultations			
Other exercises	-	-	-
Test/ seminars	2	2	4
Homework	1	15	15
Student study time (in library or at	1	10	10
home)	1	15	1 -
Final preparation for examination	<u> </u>	15	15
Time spent on assessment (tests, quiz, final exam)		10	10
Projects, presentations	1	2	2
Total	1	<u> </u>	125 hour
Teaching methodology:	Teaching wi	ll be conducted	through lectures,
	practical tinterpretation and so on. A and practical materials the Windows Of scientific knows	asks, individuals, seminars, per ll these will be rea l terms by introc rough electronic fice programs. The owledge will be p	9

	mainly be implemented through concrete examples
	from literature and practical knowledge to private
	and public manufacturing enterprises and non-
	profit organizations. In this way, the aim is to
	create interactive professor-student relations as
A	well as student-student relations.
Assessment methods:	Analysis and discussion of case studies 10 points
	Research project: 10 points
	Texts I 40 Pike
	Texts II 40Pike
	Total: 100 points
	Evaluation of the final exam, estimated at 80% of
	success, with a further building of the grade
	final with the other high criteria highlighted.
Literature	
Basic literature:	1. M.Mustafa, E,Kutllovci, B.Krasniqi -Small and
	medium business; 2006; Riinvest
Additional literature:	1. Organisations and the Business Environment,
	David Campbell & Tom Craig, second edition
	2.The Business Environment, Ian Worthington and
	Chris Britton, fifth edition
Described Learning Plan:	Citie Brittery mar cultion
Weeks	Lecture
I VV CCAS	Lecture
First week	
First week:	Definition of SMEs; Small and medium business
First week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and
First week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation
	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment
First week: Second week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator
	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship
	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas,
	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship
	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas,
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	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms
Second week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis
Second week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis Creation and organization of SMEs; Forms of SME
Second week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis Creation and organization of SMEs; Forms of SME Organization, SME Ownership, Individual Business, Partnership, Corporations, Cooperatives,
Second week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis Creation and organization of SMEs; Forms of SME Organization, SME Ownership, Individual Business, Partnership, Corporations, Cooperatives, Legal Responsibility of SMEs.
Second week: Third week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis Creation and organization of SMEs; Forms of SME Organization, SME Ownership, Individual Business, Partnership, Corporations, Cooperatives, Legal Responsibility of SMEs. Analysis of the internal environment
Second week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis Creation and organization of SMEs; Forms of SME Organization, SME Ownership, Individual Business, Partnership, Corporations, Cooperatives, Legal Responsibility of SMEs. Analysis of the internal environment Creation and organization of SMEs; Joint
Second week: Third week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis Creation and organization of SMEs; Forms of SME Organization, SME Ownership, Individual Business, Partnership, Corporations, Cooperatives, Legal Responsibility of SMEs. Analysis of the internal environment Creation and organization of SMEs; Joint Investments as a Form of Business Creation,
Second week: Third week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis Creation and organization of SMEs; Forms of SME Organization, SME Ownership, Individual Business, Partnership, Corporations, Cooperatives, Legal Responsibility of SMEs. Analysis of the internal environment Creation and organization of SMEs; Joint Investments as a Form of Business Creation, Franchise, Business Registration Literature: Small
Second week: Third week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis Creation and organization of SMEs; Forms of SME Organization, SME Ownership, Individual Business, Partnership, Corporations, Cooperatives, Legal Responsibility of SMEs. Analysis of the internal environment Creation and organization of SMEs; Joint Investments as a Form of Business Creation, Franchise, Business Registration Literature: Small and Medium Business; Published in 2006; Riinvest,
Second week: Third week: Fourth week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis Creation and organization of SMEs; Forms of SME Organization, SME Ownership, Individual Business, Partnership, Corporations, Cooperatives, Legal Responsibility of SMEs. Analysis of the internal environment Creation and organization of SMEs; Joint Investments as a Form of Business Creation, Franchise, Business Registration Literature: Small and Medium Business; Published in 2006; Riinvest, p. 63-69
Second week: Third week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis Creation and organization of SMEs; Forms of SME Organization, SME Ownership, Individual Business, Partnership, Corporations, Cooperatives, Legal Responsibility of SMEs. Analysis of the internal environment Creation and organization of SMEs; Joint Investments as a Form of Business Creation, Franchise, Business Registration Literature: Small and Medium Business; Published in 2006; Riinvest, p. 63-69 Commitments and the process of creating SMEs;
Second week: Third week: Fourth week:	Definition of SMEs; Small and medium business specifics, the importance of SMEs, innovations and SMEs, SMEs and job creation General knowledge of the business environment Entrepreneurship and entrepreneurship as a creator of SMEs; Entrepreneurship and Entrepreneurship Definition, SME Environment, SME Action Areas, Trends of Developing Some Entrepreneurship Forms External environmental analysis Creation and organization of SMEs; Forms of SME Organization, SME Ownership, Individual Business, Partnership, Corporations, Cooperatives, Legal Responsibility of SMEs. Analysis of the internal environment Creation and organization of SMEs; Joint Investments as a Form of Business Creation, Franchise, Business Registration Literature: Small and Medium Business; Published in 2006; Riinvest, p. 63-69

	Evaluating a Business Opportunity, BrainStorming	
	Ideas, Business Idea Selection Methods.	
Sixth week:	Knowledge Assessment - The First Test	
Seventh week:	Business planning; The business plan and its	
	importance,	
	content and elements of the business plan, drafting	
	a business plan.	
	Objectives of environmental analysis	
Eighth week:	Business plan and its structure; existing business	
	analysis, business presentation, competitive	
	position analysis, objectives, market analysis,	
	market research, customer definition, market	
	segmentation, competition analysis, marketing plan.	
Ninth week:	Operational Plan - Technological Analysis;	
	Technology Plan, Expenditure Identification,	
	Investment Identification. Java 11 Financial	
	Analysis; Cash Flow, Statement of Loss, Balance	
	Sheet	
Tenth week:	Financial Success Indicators; Interpretation of	
	Financial Indicators	
	The political, economic and socio-cultural	
	environment.	
Eleventh week:	Management and organizational structure of SMEs;	
	forms of working capital and asset financing,	
	financial management, factors that influence the	
T 16.1	growth of SMEs.	
Twelfth week:	The business environment and the role of	
	governmental and non-governmental institutions in	
	the development of SMEs; government policies,	
771 1 . 117 . 1	international experiences.	
Thirteenth Week:	Analysis of case studies	
Fourteenth Week:	Presentation by students	
Fifteenth week:	Knowledge Assessment - The second Test	
Academic Policies and Rules of Conduct:		

Regular attendance, keeping calm and active engagement in dialogue during lectures and exercises is mandatory.